

OHIO DEFERRED COMPENSATION

REQUEST FOR PROPOSALS FOR A PARTICIPANT AND EMPLOYER SATISFACTION STUDY PROVIDER

Issue Date: April 3, 2017

Written Question Deadline: April 27, 2017

Proposal Deadline: May 19, 2017 at 4:00 p.m.

Ohio Deferred Compensation

Jim Heagen

257 E. Town St., Ste 400 Columbus, OH 43215-4623

RFP Contact: Jim Heagen

Assistant Director, Administration

Phone: 614-466-7245 Fax: 614-728-2601

Email: jheagen@OhioDC.org

Description: The Ohio Deferred Compensation Program is requesting proposals for a Participant and Employer Satisfaction Study Provider.

A copy of this RFP can be obtained from the Ohio Deferred Compensation employer website at www.OhioDC.org. Until the expiration date of this solicitation, Providers are responsible for checking this website for additional information and/or addendums. RFPs can also be obtained from Ohio Deferred Compensation, 257 E. Town St., Ste 400, Columbus, OH 43215-4623. If you have any questions, please call 614-466-7245.

Written questions regarding the substance of the RFP or Scope of Services must be submitted via email to the contact listed above no later than the Written Question Deadline indicated above.

Summary of Key Items required for a Valid Proposal:

- 1. Transmittal Letter affirming authorized representative.
- 2. One original and three hard copies, sealed proposals, and one electronic copy are due prior to the Proposal Deadline indicated above and must be delivered to Ohio Deferred Compensation, located at 257 E. Town St., Columbus, OH 43215. Late proposals will not be accepted NO EXCEPTIONS.
- 3. Separate sealed cost proposal.

TABLE OF CONTENTS

I.	CALENDAR OF EVENTS	2
II.	INTRODUCTION	3
III.	BACKGROUND AND GENERAL INFORMATION	4
IV.	GENERAL CONDITIONS	9
V	CONTRACT REQUIREMENTS	11
VI.	SCOPE OF SERVICES	.13
VII.	TECHNICAL PROPOSAL	.15
VIII.	COST PROPOSAL	.19
IX.	EVALUATION CRITERIA AND SELECTION PROCESS	20
Χ.	INSTRUCTIONS FOR SUBMITTING PROPOSALS	.21

OHIO DEFERRED COMPENSATION REQUEST FOR PROPOSALS

I. <u>CALENDAR OF EVENTS</u>

4/3/17 Release of RFP

4/13/17 Deadline for Letter of Intent

4/27/17 Deadline for receipt of written questions regarding this RFP

5/5/17 Responses to all written questions by Ohio DC

5/19/17 (4:00 pm) Deadline for receipt of completed proposals

5/31/17 Provider selected

6/19/17 Contract negotiations and draft contract complete

8/01/17 Contract for participant and employer satisfaction study

begins

Ohio Deferred Compensation reserves the right to amend the calendar of events as needed.

II. INTRODUCTION

The Ohio Public Employees Deferred Compensation Board (Board) is seeking proposals for a participant and employer satisfaction study provider (Provider) to administer services for the Ohio Public Employees Deferred Compensation Program (Program). The Provider will begin surveying participants and employers and providing satisfaction reports to the Program on August 1, 2017.

The Board currently contracts with Sequent for satisfaction surveying services, and their contract expires on July 31, 2017. Sequent will be allowed to respond to this Request for Proposal (RFP).

The Board operates through its Executive Director and staff and references to the Board in the RFP should generally be construed as such for day-to-day operations and reporting. The Board meets six times per year, in alternating months, in addition to an annual strategic planning meeting.

The Background and General Information section that follows provides a brief description of Program operations. The Scope of Services section is not an exhaustive list of the services currently performed, and the Provider should evaluate the services needed based on its knowledge and experience in conducting customer satisfaction studies in the public-sector market place.

Visit the Program's participant website at <u>Ohio457.org</u> to view general information about the Program.

III. BACKGROUND AND GENERAL INFORMATION

The Program is an eligible deferred compensation plan and is administered in accordance with Section 457 of the Internal Revenue Code (IRC). A public employer deferred compensation plan is a voluntary fringe benefit that can be established by a state or a political subdivision of a state. The Program provides supplemental benefits, since nearly all public employees in Ohio are covered by one of the State authorized pension systems. Eligible employees are not covered by Social Security. Many public employers also provide competing 457(b) plans or 403(b) plans.

The Program is a separate legal entity, and is not considered a component unit of the State of Ohio. All assets of the Program are held in trust for the exclusive benefit of participants and their beneficiaries. The Program's current *Comprehensive Annual Financial Report*, which includes statistical information regarding Program participation, is available at the Program's employer website <u>OhioDC.org.</u>

Currently, about 1,880 public employers throughout Ohio participate in the Program. Total Program assets exceed \$12 billion. Additional participant statistics are shown below:

	Total Participant Accounts	Average Annual Deferral
2016	222,042	\$3,926
2015	216,892	\$3,757
2014	211,055	\$3,711

Enrollment, Education and Customer Service

Enrollment, education and customer service is provided by Nationwide Investment Services Corporation (Nationwide). The Board has contracted through June 30, 2019 with Nationwide to be the exclusive enrollment, education, and customer service provider for the Program. As of December 2016, Nationwide employs 46 dedicated employees to conduct Program activities, including 15 full-time licensed, salaried Field Account Executives, who are geographically located throughout Ohio. Nationwide has 19 licensed internal Account Executives, 3 administrative support employees, 4 Retirement Planning Specialists, and 5 management employees.

Nationwide is currently compensated by a flat dollar base fee, plus an opportunity to earn incentive compensation. Incentives are based on quality controls, service goals and production goals. Some data from the satisfaction study in used to determine eligibility for a portion of the incentive compensation.

Plan Level

As the exclusive enrollment agent for the Program, Nationwide representatives contact potential Program eligible employers to determine interest in the Program. Existing Program employers are contacted regularly to schedule presentations, provide written materials, and provide Program specific information to employer payroll officers.

Participant Level

Currently, field Account Executives perform the following services:

- Conduct group presentations to explain the Program rules, investment options and operation of the Program,
- · Meet individually with participants,
- Complete enrollment forms,
- Provide on-going counseling and educational workshops,
- Assist participants in preparing change forms and retirement election forms, and
- Provide in-field service to employees, including deferral increases, decreases, and suspensions, catch-up computations, transfers, benefit counseling, investment allocation modeling, and prospectus requests.

Participants can also initiate enrollments, deferral increases, decreases, and suspensions by two non-paper methods: using the Program's website, or speaking directly with an internal Account Executive.

Customer Service

The Service Center staff received over 134,000 calls during 2016. In addition, the automated telephone system received over 247,000 calls during 2016. To date, over 139,000 personal identification numbers have been established on the automated telephone system.

A staff of 19 internal Account Executives answers a toll-free number for customer inquiries and is available for walk-in assistance. Four of the more experienced Account Executives make outbound service calls during non-peak volume times (i.e., following mailing of quarterly statements). Outbound calls provide services for new enrollments, inactive participants, and support with the field Account Executives as needed. Four Retirement Planning Specialists provide one-on-one benefit planning and counseling with participants.

The main functions of internal Account Executives include:

- Interacting with participants who call the Service Center for information on the Program in general and their accounts,
- Entering participant requests for deferral amount changes and balance exchanges into the Nationwide database,
- Processing all enrollment forms, increases and decreases and other change forms,
- Providing unforeseeable emergency withdrawal assistance to participants,
- Discussing benefit payment options with participants, and sending correspondence and forms to participants,
- Maintaining a toll-free telephone number for the Service Center from 8:00 a.m. 5:30 p.m. Monday through Friday. Currently, 26 incoming phone lines are used,
- Maintaining "walk-in" facilities for assisting participants, including benefit counseling.

The Program requires Account Executives have passed the NASD Series 6 exam.

Communication Services

As the Program's educator and enroller, and in consultation with Program staff, Nationwide develops, writes, designs, prints, and distributes all promotional and educational materials. Nationwide is responsible for providing the participant transactional based automated telephone system and transactional website (Ohio457.org). The unsecured portion of the website provides general information to eligible employees and employers. The secure portion of the website allows participants to view their current account information, and make changes to their personal

information, deferral amount, deferral allocation, and investment balance allocation. Nationwide Account Executives enter new enrollments, exchanges, deferral and allocation changes, and demographic data updates through an Intranet connection to the website applications.

Current Participant and Employer Satisfaction Studies

To fulfill the requirements of the contract between the Board and Nationwide, the Program contracted with Sequent to measure the participant and employer satisfaction levels of the services provided by Nationwide. Sequent's contract expires July 31, 2017.

Participant Surveys

Satisfaction scores are measured in four areas of service:

- 1. Website
- 2. Service Center
- 3. Meetings with Account Executives
- 4. Meetings with Retirement Planning Specialists

Participant research is divided into two distinct collection methods:

Telephone surveys are administered on a bi-weekly basis during an approximately four-month research period (two research periods per year). The sample population is collected by Board personnel and sent to Sequent via email for each bi-weekly period. The sample contains names and telephone numbers of participants who had either called into the Service Center or had contact with a field Account Executive in the prior two weeks. The survey is segmented into equal parts for the four areas of service listed above and lasts from 8 to 10 minutes in total.

Online surveys are administered by placing a link on the Program's website which invites participants to take the survey. In addition, emails are sent to participants with a link to the survey. When the link is selected, a pop-up window containing the survey appears. The website questionnaire is concentrated on web services, but addresses all four areas of service.

Employer Surveys

Satisfaction scores are measured in three areas of service:

- Program communications
 The Service Center
- 3. Group Meetings

Approximately 310 employers are telephoned annually to gauge employer satisfaction with the Program.

IV. GENERAL CONDITIONS

The Program makes no representations or warranties, expressed or implied, as to the accuracy or completeness of the information in the RFP and nothing contained herein is or shall be relied upon as a promise or representation, whether as to the past or the future. The RFP does not purport to contain all information that might be required to evaluate the RFP and any recipient hereof should conduct its own independent analysis of the Program and the data contained or referenced herein.

The Program reserves the right, at its sole discretion and without giving reasons or notice, at any time and in any respect, to alter these procedures, to change and alter all criteria, to terminate discussions, to accept or reject any response, in whole or in part, to negotiate modifications or revisions to a response and to negotiate with any one or more respondents to the RFP. This RFP may be withdrawn, modified, or re-circulated at any time at the sole discretion of the Program.

The Program is not and will not be under any obligation to accept, review, or consider any response to the RFP and is not and will not be under any obligation to accept the lowest offer submitted or any offer at all. The Program is not and will not be under any obligation to any recipient of, or any respondent to, the RFP except as expressly stated in any binding agreement ultimately entered with one or more parties, either as part of this RFP process, or otherwise.

This RFP is not an offer but a request to receive a response. The Program will consider a response as an offer to develop an agreement based on the contents of the response. Respondents agree that the contents of their responses are valid for one-year from the date of submission.

Amendments to RFP

The Program reserves the right to issue amendments to this RFP or to provide any additional information or responses to questions received prior to the deadline for submission of proposals. In the event, it becomes necessary to amend any part of this RFP, the Program will provide copies of the amendment to all Providers.

Bid Requirements

- All proposals become the property of the Program and will not be returned to the Provider. All proposals submitted are subject to the Ohio Public Records Law, and the documents submitted pursuant to this RFP may be subject to a public records request. The Provider must identify any confidential material or documents and clearly mark those items or documents at the time of submittal. If a request for records is made, the Program will make reasonable efforts to contact the Provider in sufficient time to allow the Provider to take appropriate legal steps to protect confidential information from disclosure.
- Failure to adequately furnish information specifically required in this RFP might disqualify a proposal.

- All Providers must agree to honor the cost proposals for a period of six months from the date of submission.
- The Program will notify all unsuccessful Providers within seven days following final contract negotiations.
- This RFP and Provider responses submitted in the selected proposal will become part of the resulting contract and binding through the contract term, except as otherwise amended by agreement.

V. <u>Contract Requirements</u>

Miscellaneous Provisions

The following provisions shall be included in the contract between the parties:

- (1) It is expected that the contract shall have an initial term of five years.
- (2) The Program may terminate the contract if any significant or substantial change occurs in the ownership or control of the Provider.
- (3) The parties to any contract or contract amendment shall be the Program and the Provider. Any sub-contracted entity will not be party to the contract and will maintain their relationship directly with the Provider.
- (4) The Provider may not subcontract the furnishing of any significant work or services under the contract without the express written approval of the Program.
- (5) The Provider shall notify the Program in writing of its intent to replace any key personnel whose responsibilities include significant work or services under the contract. The Program reserves the right to reject any proposed personnel changes that the Program, in its sole discretion, finds unsatisfactory.
- (6) If, during the contract term, the Provider, or any subsidiary, principle owner (10% or more), affiliate or subcontractor is involved as plaintiff or defendant in any litigation which is related to your company's servicing of the Ohio Program, this fact shall be promptly disclosed to the Program.
- (7) The Provider shall be authorized to do business in the State of Ohio prior to the contract initiation day.
- (8) The Provider shall comply with all applicable laws, including licensing requirements of the State and Federal government and with applicable accreditation and other standards of quality generally accepted in the field of the Provider's activities.
- (9) The officers, employees, and agents of the Provider will act in an independent capacity concerning the terms of the contract and will neither act nor be considered as employees of the Program or of any political subdivision thereof.
- (10) The Provider shall agree that it will not use any information concerning individual Program participants, information collected under the contract or other Program data for any purpose other than to fulfill its duties under the contract.
- (11) If at any time during the existence of the contract the Provider fails to observe or perform any term, condition, stipulation, agreement, provision, or obligation of the Provider hereunder or becomes insolvent or if an application or petition in bankruptcy is filed by or against the Provider, the Provider shall, ipso facto, be in default of the contract without any demand, notice, or putting in default, as time is of essence to the Provider's satisfactory observance and performance thereof and

- any failure by the Provider with respect thereto shall constitute an active breach of the contract.
- (12) The Provider shall agree to hold harmless and indemnify the State of Ohio, the Board, the Program, the participants, the Board members and its employees against all losses and liability and shall defend them against all claims and legal actions arising from the acts or omissions of the Provider or any of its officers and employees in servicing the Program, insofar as such acts or omissions were not specifically directed by the Board, nor were necessarily implicit therein.
- (13) The Provider will be required to provide transitional services prior to the effective date of August 1, 2017 to assist in the transfer of servicing responsibilities from the prior Provider. The Provider will not receive any fees under the contract until it has begun providing regular services as called for under the contract. The Provider shall provide any requested advice and counsel to the Program during the transition. The Provider is expected to be fully operational on August 1, 2017 and ready to provide all services requested in this RFP.
- (14) The Provider must subscribe to the Ohio Ethics laws regarding business conducted with a State Board.
- (15) The Program may terminate the agreement without cause by providing 60 day's written notice to the Provider.
- (16) Any provision of any contract arising hereunder is severable if that provision is in violation of the laws of the State of Ohio or the United States, or becomes inoperative due to changes in State or Federal Law, or applicable State or Federal regulations.
- (17) Neither the benefits nor the burden of the contract will be assigned or delegated by the Provider either in whole or in part or in any other manner without the written consent of the Program. Any assignment, pledge, subcontract, or hypothecation of right or responsibility to any person, firm, or corporation shall be fully explained and detailed in the proposal.
- (18) The contract shall be subject to and governed by, the laws of the State of Ohio.
- (19) The Provider agrees that Provider, any subcontractor, and any person acting on behalf of Provider or subcontractor, will not discriminate, by reason of race, color, religion, gender, sexual orientation, age, handicap, national origin, or ancestry against any citizen of this state in the employment of any person qualified and available to perform the work under this Agreement. The Provider further agrees that Provider or subcontractor shall not, in any manner, discriminate against, intimidate, or retaliate against any employee hired for the performance of work under this Agreement on account of race, creed, color, religion, gender, sexual orientation, age, handicap, national origin, or ancestry.
- (20) Any exceptions or modifications to the foregoing provisions shall only be effective upon mutual written agreement signed by both parties.

V. SCOPE OF SERVICES

Participant Surveys

The Provider will develop and conduct telephone interview surveys with participants such that the results have a confidence level of 95% +/- 5% and at least 385 participants are surveyed at least semi-annually each year of the contract. The interviews will be designed to last 8 to 10 minutes focusing primarily on participant satisfaction with the Program, with occasional questions on other topics.

The Provider will develop and conduct an on-line survey of participants who visit the Program's website, such that the results have a confidence level of 95% +/- 5% and at least 250 participants are surveyed at least semi-annually each year of the contract. The survey will be in the form of a website link that invites the participants to complete the survey. The focus of the survey will be to capture usage and satisfaction with occasional questions on other matters. A copy of the most recent participant phone and website surveys, including scoring criteria, are attached for all Providers to review (see attachments A and B).

At the end of each six-month survey period, the Provider will analyze the data and present a written report of the conclusions, in-person, to the staff and additionally to the Board, if requested.

Employer Surveys

The Provider will develop and conduct telephone interview surveys such that the results have a confidence level of 95% +/- 5% with at least 310 participating employers at least once each year of the contract. The interviews will be designed to last 8 to 10 minutes, focusing primarily on employer satisfaction with the Program with occasional questions on other topics. A copy of the most recent employer survey, including scoring criteria, is attached for all Providers to review (see attachment C).

At the end of each survey period, the Provider will analyze the data and present a written report of the conclusions, in-person, to the staff and additionally to the Board, if requested.

Hardware, Software and Services

The Provider shall obtain at their cost all necessary telecommunications services equipment, software and computer equipment to provide the services requested in the RFP and, to conduct the website surveys, interface with the Program's website.

Additional Services and Alternative Methodology

Providers may also recommend additional services or alternative surveying methodology to be provided as part of this engagement. The cost of each additional service or alternative methodology proposed shall be listed as separate cost items in the cost proposal.

VI. <u>Technical Proposal</u>

The technical proposal must contain the following information. Please structure your responses in the same order as this outline, restating each item before your response.

- (1) General Information regarding your company
 - a. Give a brief history of your company. Provide this information for subcontractors, if applicable.
 - b. Describe all your company's lines of business and the approximate contribution of each business to your organization's total revenue. If your company is an affiliate or subsidiary of an organization, state what percentage of the parent company's total revenue your affiliate or subsidiary generates.
 - c. Describe any significant developments in your organization within the last three years, such as changes in ownership, personnel reorganization, and staff departures.
 - d. Are any of the services being proposed provided under a subcontracted arrangement? If so, describe the arrangement, its terms and conditions and whether your company and the other companies have been involved in similar arrangements in the past. How will you control the quality of the services provided by subcontractors?
 - e. Has your company ever filed a petition or has your company been petitioned into bankruptcy or insolvency or has your company every made any assignment for the benefit of your creditors? If so, provide complete details.
 - f. How many years has your company been providing similar services?
 - g. Provide the resumes of all principals, professionals, and support personnel expected to be assigned to this account. Include their length and type of experience in participant and employer satisfaction studies, length of employment with your company, and any specialty expertise they possess.
 - h. Identify the five (5) largest entities for which the company is providing similar satisfaction survey services. For each entity identified, summarize the type of services provided, the dates of the contracts, and for reference purposes the name, title, address, and telephone number of a contact for each entity.
 - i. Has your company been involved in litigation in the last five years or is there any pending litigation arising out of your performance of similar services? Exclude routine interpleader actions, garnishments and similar routine matters involving employees that do not reflect on your performance of your contract. If so, describe.
 - j. Provide a copy of your company's ethics policy.

k. Is your company licensed to conduct business in Ohio? If not, do you anticipate any difficulties in obtaining all necessary licenses? In the past five years, has your company been denied a license or reprimanded by a licensing agency?

(2) Service Proposal

Fully describe how your company intends to provide satisfaction survey services as described in the Contract Requirements, Scope of Services.

Providers shall clearly identify any proposed deviations from the language contained in the Scope of Services. Each exception must be clearly defined and referenced to the proper paragraph in this RFP. The exception shall include, at a minimum, the Provider's proposed substitute language and opinion as to why the suggested substitution will provide equivalent or better service and performance. If the Provider has no exceptions to the proposal specifications, the Provider should note this. Proposals not meeting all requirements may be rejected.

List any exceptions or proposed modifications to the Miscellaneous Provisions section of this RFP. If the Miscellaneous Provisions are acceptable, please confirm in your proposal that your company accepts these provisions.

The following topics must be addressed in your response.

Participant Surveys

- a. Describe the satisfaction survey service processes, procedures, and materials being proposed, including the process and procedures for transmitting information and reports to the staff and Board.
- Describe what your company will do to ensure high quality, error-free and statistically reliable survey results with the confidence level requested in this RFP.
- c. Describe the training your telephone survey representatives will receive prior to placing survey calls. Describe any procedures or systems to track and report participant inquiries outside the scope of the surveys.
- d. Describe how telephone survey representatives are monitored for accurate, consistent information.
- e. Describe the normal times that survey calls are made. Please list the hours the calls will be placed. Describe any expanded (after 5:00 p.m. and weekends) survey times your company will provide.
- f. Describe any automated telephone systems you are proposing to use to make survey calls.

- g. Please provide the physical location of the call center that will be used to complete the survey calls.
- h. Please provide the URL for a similar website survey to the one that you are proposing and a test account for the Board staff to view a sample survey. The test survey should be made available through the date on which our final decision is scheduled.

Employer Surveys

Describe the satisfaction survey service processes, procedures, and materials being proposed including the process and procedures for transmitting information and reports to the staff and Board.

Reporting of Results

Describe how your company proposes to present its findings to the staff and Board. Attach sample reports, if available.

Technology

- a. Your company must provide all necessary telecommunications equipment, and computer equipment to provide the services requested in the RFP and, in the case of the website survey, interface with the Board's website. Do you agree to this requirement? Describe the system components and capabilities you are proposing.
- b. Describe your ability and plans for interfacing with the Board's website. Describe what type of website capabilities would be provided. Describe the flexibility of the website and the ability to be customized to meet the needs of the Program. Describe the security features of the website and your backup procedures.

Administrative Capacity

- a. Describe your company's staffing plan for the servicing of the Program. Provide your proposed organizational structure and a description of the types of personnel to be involved and provide biographical information on the managers/key personnel to be assigned to this contract.
- b. Describe your company's overall philosophy regarding customer satisfaction surveys of a large population of employees.
- c. What support services, systems development and reporting, if any, would the local office rely on from the Provider's "Parent" or "Headquarter" office?

Continuity & Responsibility

- a. Provide a statement of your company's strategic commitment to the satisfaction surveying line of business and any documentation or evidence to support this commitment.
- b. Detail the procedures you will use to protect the privacy of individual participants in the Program.
- c. Describe your company's plan to recover from a disruption of phone or computer service. Indicate whether you would have a "hot-shell" site to set up calling operations in the event of a disaster. Describe your procedures for relocating telephone operations.
- d. Is there any other aspect of your company's business or the business of an affiliate, other than enrollment services, that is or could potentially represent a conflict of interest if you are awarded a contract to perform the requested services? If so, please describe the circumstances and explain how you propose to resolve the conflict of interest.
- e. If your company is selected, describe in detail your company's plan for the start-up process and transition from the previous provider. Include in the plan how your company will ensure a complete transition by the contract effective date and what actions are required by the Program and the current provider and by what date. Note the requirement that the company must provide transitional services prior to the effective date of the contract and that fees will not be paid until regular services are provided under the contract.

VII. COST PROPOSAL

A cost proposal must be prepared and submitted with your company's service proposal **under separate sealed cover.** Your cost proposal must include the total projected fees charged to the Program, for each of the years of the anticipated contract, based on the projected services you have proposed.

If the Program decides to significantly change the level of service from those proposed, the cost proposal must provide a sufficient itemized breakdown, so that the Program can determine the effect on the total proposed cost. Once the Provider is selected, the fees may be further negotiated, but the fees will not be higher than contained in the proposal for the Scope of Services defined in Section V. Any fees for additional services must be by mutual written agreement.

- (1) Clearly identify and explain all additional fees, if any, such as extraordinary start-up costs or variable costs including travel, postage and printing.
- (2) Clearly explain the timing and basis for periodic payment of fees.
- (3) If you proposed any additional services or an alternative surveying methodology beyond the scope of services in this RFP, clearly identify and explain the optional fees that would apply.

Providers must submit your proposed fees in the format prescribed below for a five-year contract term.

Five-Year Contract	Annual Fees
Year 1	\$
Year 2	\$
Year 3	\$
Year 4	\$
Year 5	\$
Grand Total	\$

VIII. <u>Evaluation Criteria and Selection Process</u>

Board Staff will screen the written proposals. The Staff may present a Provider with questions about its proposal. The Provider's response to the Program's question(s) shall also be submitted in writing and shall be incorporated as part of the proposal. The Staff will select the Provider that it believes will best meet the needs of the Program. At Ohio DC's discretion, Best and Final Offers (BAFO) may be solicited from the Providers whose scores are ranked the highest after the initial review of proposals.

- (1) Quality of the Provider's proposal as an indicator of its probability for success.
- (2) Ability of the Provider to develop and conduct appropriate and statistically relevant surveys to measure satisfaction and gather other agreed upon information from participants and employers.
- (3) Experience and demonstrated success as indicated in its listing of current major clients.
- (4) Professional qualifications, knowledge, and experience of Provider's employees to be assigned to this account.
- (5) Ability of the Provider to present its findings in timely, concise, meaningful and useful reports to the staff and Board.
- (6) Ability of the Provider to provide the latest technological advances such as automated telephone systems, websites, and computer programs to facilitate the fulfillment of the required services.
- (7) Organizational structure, experience, professionalism, leadership, and knowledge that Provider can apply to assist the Program in meeting the goals and objectives set for the Program. This includes technical support services and resources from the Provider to assist the Program.
- (8) Ability of the Provider to fulfill the terms of the contract until expiration, and provide a long-term commitment to the success of the Program.
- (9) Significant consideration will be given to the proposed fee structure and estimated costs, but price will not be the primary determining factor. The cost proposal structure must be flexible to allow the Program to adjust the level of services during the term of the contract.

IX. <u>INSTRUCTIONS FOR SUBMITTING PROPOSALS</u>

(1) Letter of Intent

Providers intending to submit a proposal are encouraged to send an email expressing their intent to the attention of the RFP Contact by April 13, 2017 at RFP@OhioDC.org. You will receive an acknowledgment by return email.

(2) Questions Concerning the RFP

Questions regarding this RFP must be submitted in writing by email not later than April 27, 2017 and addressed to:

Assistant Director - Administration Ohio Public Employees Deferred Compensation Program 257 East Town Street, Suite 400 Columbus, OH 43215-4623

EMAIL: RFP@OhioDC.org

FAX: 614-728-2601

Questions and answers will be put in writing and distributed to all companies who have returned a Letter of Intent by May 5, 2017. No verbal responses are to be relied upon.

(3) Transmittal Letter

The responding company's proposal must be accompanied by a transmittal letter on the company's official letterhead, signed by an individual authorized to bind the company and including the following statement: "The information presented in this proposal by *(Company Representative)* is correct to the best of our knowledge and belief as of the date submitted. The individual executing this document on behalf of *(Company Name)* is authorized to execute documents of this nature under the scope of his/her employment responsibilities."

(4) A Provider's proposal must be recorded on standard 8 ½" x 11" size white paper. The proposal must be accompanied by a transmittal letter on the company's official letterhead and be signed by an authorized officer of the company. Technical and cost proposals are to be mailed together in one package, but the technical and cost proposal must be bound separately and clearly marked.

There shall be no reference to the cost of services in the technical proposal.

All costs of developing the proposals will be borne by the Provider. Except as provided below, the proposals and all related materials will become the property of the Program and will be subject to the Ohio Public Records Law.

Issuance of this RFP does not constitute a commitment by the Program to award a contract. The Program reserves the right to reject proposals received in response to this RFP or to cancel this RFP if it is in the best interests of the Program. If the Program rejects a proposal prior to review of the cost proposal, the sealed cost proposal will be returned to the Provider.

(4) Deadline for Submission of Proposal

The original and 3 copies of the complete proposal package (technical and cost) must be received in the Program's office **May 19, 2017 by 4:00 p.m.** to be considered. Proposals received after this date and time will be returned unopened.

Please send the original and 3 copies to:

RFP Coordinator
Ohio Public Employees Deferred Compensation Program
257 East Town Street, Suite 400
Columbus, OH 43215-4623

Please send the electronic copies to RFP@OhioDC.org.

NOTE: Packages (envelopes) must be clearly marked "TECHNICAL SURVEY PROPOSAL". Cost proposals must be separately sealed and clearly marked "COST PROPOSAL". Providers must submit their fees in the format and manner prescribed in the Cost Proposal section. Once the Provider is selected, the fees may be further negotiated, but the fees will not be higher than contained in the proposal.

Modifications to the proposal may be submitted prior to the date and time specified for receipt of responses. Copies of the modifications must be submitted as specified for the actual proposal above. Modifications must have "Modification - Company Name" marked in the lower left-hand corner of the envelope.

(5) Questions by the Staff

The Staff may present a Provider with questions about its proposal. The response to the Program's question(s) shall also be submitted in writing and shall be incorporated as part of the proposal.

Ohio Deferred Compensation reserves the right, in its sole discretion, to reject proposals submitted, and to waive as to any prospective Provider or as to all prospective Providers, any informality or irregularity in a proposal or proposals or any failure to conform to the instructions in the RFP.

Ohio Deferred Compensation Phone Satisfaction Questionnaire Spring 2017

Record Phone #			
Hello. My name is Compensation Program. Sequent is a C nationwide, and we are conducting a su calling you because you have recently	urvey related to you	d company that pe r experiences with	erforms market research on the Program. We're
YES [CONTINUE]	NO/R	efused [END SU	RVEY]
My questions will only take about ten in Program in continuing to improve your anonymous. Is this a convenient time for	r service levels. You	ur answers will be	kept completely
1 Male	2	Female	
S1. Our records indicate you recently:			
[PGR: Insert A or B depending on what Called into or visited the Ohio Deferred Had contact with an Ohio Deferred Co (If needed: Our records show it [IF type of rep in sample is Field [IF type of rep in sample is Ret Is this correct? 1. Yes (Continue – Include Path A, 2. No/refused (Terminate)	d Compensation Ser mpensation represer was with a [insert the ld Account Executive irement Planning Sp	rvice Center (Leventative. type of rep] ve ask PATH B]	el 1, Level 2) PATH A
S2. In the past 30 days, have you used 1. Yes (Include Path D- Websit 2. No (Continue – do not include	re)	site?	

(Following all appropriate PATHS, continue with GENERAL QUESTIONS.)

PATH A: TELEPHONE SERVICE CENTER

1. Q2 Please rate the Ohio Deferred Compensation Service Center on each of the following attributes that apply using a scale of 1-5, where 5 represents that you are "very satisfied," 4 is "somewhat satisfied," 3 is "neither satisfied nor dissatisfied," 2 is "somewhat dissatisfied," and 1 represents that you are "very dissatisfied."

	5	4	3	2	1	Don't Know
Your overall satisfaction with the						
Telephone Service Center The speed at which your call was answered			П	П		
The knowledge level of the representative						
The professionalism of the representative						
The ability of the representative to answer your question and explain Program rules						
The quality of information you received as a result of your call						

2a. Q2a [Ask only if any of the shaded boxes are checked in Q2] You said that you were not "very" or "somewhat" satisfied with the knowledge level and/or information you received from the representative. Can you tell me what kind of information you were seeking? (Check all that apply. Read prompts only to clarify a response.)

Information about transferring/rolling over money
Information about making a transaction
Information about withdrawing money
Information about fund performance
Information about my account / personal information or beneficiaries
Information about the website / password or login information
Information about a new program or service offering
Investment guidance or assistance
Other (please explain)

- 2. Q3. How would you judge your confidence in the information you received as a result of your call?
 - 1 Very Confident
 - 2 Somewhat Confident
 - 3 Not Very Confident
 - 4 Not At All Confident

[ONLY ASK Q3a IF OVERALL Confidence RATING IN Q3 WAS 2, 3, or 4. THE RESPONDENT CANNOT CHANGE THE RATING.]

Q3a. You rated your confidence in the information you received from your call as _____. What one thing could the Program improve about the Service Center to improve your confidence?

[ONLY ASK Q7 IF OVERALL SATISFACTION RATING IN Q2 WAS 1, 2, OR 3. THE RESPONDENT CANNOT CHANGE THE RATING.]

3.		e Service Center with a for your overall satisfaction. What one thing could rove about the Service Center to make you either very or somewhat satisfied?
RE Q7	SPONDENT CA a. You rated the S	F OVERALL SATISFACTION RATING IN Q2 WAS 4. THE NNOT CHANGE THE RATING.] ervice Center with a "4" for your overall satisfaction. What one thing could the out the Service Center to make you <i>very</i> satisfied?
<u>[O]</u>	nly ask this series You indicated tha	d Account Executive for people that qualify to go down Path B] It you have communicated with an Ohio DC Field Account Executive. Was ion through a group meeting or a personal account review meeting with a
	1	Group Meeting/Workshop
	2	Personal Account Review Meeting
Q8	. How were you fi	rst made aware of the meeting? (Choose all that apply.)
	1	Co-worker
	2	Announcement by employer
	3	Flier/Advertisement
	4	Email invitation
	5	Other
	6	Don't know

Q10 Thinking about the meeting or meetings that you attended, please rate the meeting on each of the following attributes that apply using a scale of 1-5, where 5 represents that you are "very satisfied," 4 is "somewhat satisfied," 3 is "neither satisfied nor dissatisfied," 2 is "somewhat dissatisfied," and 1 represents that you are "very dissatisfied."

	5	4	3	2	1	Don't Know
Your overall satisfaction with the meeting						
Usefulness of the information presented						
The knowledge level of the presenter						
The professionalism of the presenter						
The ability of the presenter to answer your						
questions and explain program rules during						
the meeting						
The availability of the presenter to answer						
your questions one-on-one after the meeting						

Q10a. [Ask only if any of the shaded boxes are checked in Q10] You said that you were not "very" or "somewhat" satisfied with the knowledge level and/or information you received from the representative. Can you tell me what kind of information you were seeking? (Check all that apply. Read prompts only to clarify a response.)

	Information about transferring/rolling over money				
	Information about making a transaction				
	Information about withdrawing money				
	Information about fund performance				
	Information about my account / personal information or beneficiaries				
	Information about the website / password or login information				
	Information about a new program or service offering				
	Investment guidance or assistance				
	Other (please explain)				
Q11. Following the meeting, did you feel well enough informed to make a decision?					

2 = No

1 = Yes

[ONLY ASK Q12 IF OVERALL SATISFACTION RATING IN Q10 WAS 1, 2, OR 3. THE RESPONDENT CANNOT CHANGE THE RATING.]

Q12. You rated the meeting with a ____ for your overall satisfaction. What one thing could the Program improve about the meetings to make you either very or somewhat satisfied?

3 = Don't Know

[ONLY ASK Q12a IF OVERALL SATISFACTION RATING IN Q10 WAS 4. THE RESPONDENT CANNOT CHANGE THE RATING.]

Q12a. You rated the meeting with a "4" for your overall satisfaction. What one thing could the Program improve about the meetings to make you *very* satisfied?

[Ask Path C IF S1=B and rep type in sample is RPS]

- 5. You indicated that you have communicated with an Ohio DC Retirement Planning Specialist. Was your communication through a phone meeting or a personal face-to-face meeting?
 - 3 Phone Meeting
 - 4 Face to face Meeting
- 6. How were you made aware of the Program's Retirement Planning Specialists' services? (Choose all that apply.)
 - 1 Co-worker
 - 2 General announcement
 - 3 Newsletter
 - 4 Email
 - 5 Website
 - 6 Other
 - 7 Don't know
- 7. Thinking about the meeting or meetings that you attended, please rate the meeting on each of the following attributes that apply using a scale of 1-5, where 5 represents that you are "very satisfied," 4 is "somewhat satisfied," 3 is "neither satisfied nor dissatisfied," 2 is "somewhat dissatisfied," and 1 represents that you are "very dissatisfied."

	5	4	3	2	1	Don't Know
Your overall satisfaction with the meeting						
Usefulness of the information presented						
The knowledge level of the representative						
The professionalism of the representative						
The ability of the representative to answer						
your questions and explain program rules						
during the meeting						

3a. [Ask only if any of the shaded boxes are checked in Q3] You said that you were not "very" or "somewhat" satisfied with the knowledge level and/or information you received from the representative. Can you tell me what kind of information you were seeking? (Check all that apply. Read prompts only to clarify a response.)

Information	about trai	nsferring/	rolling o	ver money

- ☐ Information about making a transaction
- ☐ Information about withdrawing money
- ☐ Information about fund performance
- ☐ Information about my account / personal information or beneficiaries

	 □ Information about the website / password or login information □ Information about a new program or service offering
	□ Investment guidance or assistance□ Other (please explain)
8.	Following the meeting, did you feel well enough informed to make a decision?
	1 = Yes $2 = No$ $3 = Don't Know$
RI	ONLY ASK Q5 IF OVERALL SATISFACTION RATING IN Q3 WAS 1, 2, OR 3. THE ESPONDENT CANNOT CHANGE THE RATING.] You rated the meeting with a for your overall satisfaction. What one thing could the Program improve about the meetings to make you either very or somewhat satisfied?
	ONLY ASK Q5a IF OVERALL SATISFACTION RATING IN Q3 WAS 4. THE

RESPONDENT CANNOT CHANGE THE RATING.]
5a. You rated the meeting with a "4" for your overall satisfaction. What one thing could the Program improve about the meetings to make you very satisfied?

PATH D: WEBSITE

10. Q13. Please rate the Ohio Deferred Compensation website on each of the following attributes that apply using a scale of 1-5, where 5 represents that you are "very satisfied," 4 is "somewhat satisfied," 3 is "neither satisfied nor dissatisfied," 2 is "somewhat dissatisfied," and 1 represents that you are "very dissatisfied." Please ONLY rate the website on each of the following items. Do not factor in other plan experiences such as investments, phone calls, communication materials, and meetings.

	5	4	3	2	1	Don't Know
Your overall satisfaction with the website						
Ease of finding information you were looking for						
Ease of completing transactions						
Ease of understanding the information presented						
Usefulness of the information presented						
Appearance and appeal of the website						

13a. Q13a. [Ask only if any of the shaded boxes are checked in Q13] You said that you were not
"very" or "somewhat" satisfied with the information provided on the website. Can you tell me what
kind of information you were seeking? (Check all that apply. Read prompts only to clarify a
response.)

Information about transferring/rolling over money
Information about making a transaction
Information about withdrawing money
Information about fund performance
Information about my account / personal information or beneficiaries
Information about a new program or service offering
Investment guidance or assistance
Other (please explain)

- 11. Q15 For which of the following services do you typically use the website? [Check all that apply.]
 - 1 General information (such as news, investment education, etc.)
 - 2 Viewing investment options
 - 3 Making investment transactions
 - 4 Checking your account balance
 - 5 Use of online tools or calculators
 - 6 Other____

	six months, when using the website, have you had problems finding the were looking for?
1 2	YES NO (Skip to Q17)
you ge	et your question answered from another source?
1 2	YES NO (Skip to Q17)
ere did	you go to get your question answered? (Select all that apply)
NT CA	The Telephone Service Center Local Account Representative Printed educational brochures Email Your employer Other Don't know F OVERALL SATISFACTION RATING IN Q13 WAS 1, 2, OR 3. THE ANNOT CHANGE THE RATING.] website with a for your overall satisfaction. What one thing could the Program site to make you either very or somewhat satisfied?
NT CA	IF OVERALL SATISFACTION RATING IN Q13 WAS 4. THE ANNOT CHANGE THE RATING.] If the website with a "4" for your overall satisfaction. What one thing could the a the website to make you <i>very</i> satisfied?
	on you 1 2 you go 1 2 ere did 1 2 3 4 5 6 7 Q17 I NT CA d the webs Q17a NT CA u rated

GENERAL QUESTIONS

5	4	3	2	1	Don't Know

24. Q24What are your two most preferred methods for receiving general communication from the Program? [Rank top two.]

- 1 Mail
- 2 Email
- 3 Calling in or receiving calls from the Service Center
- 4 Representatives at your job site
- 5 Website
- 6 Other

24a. Q24a [Only if "Email" selected in Q24] How often would you like to receive emails with information from the Program?

- 1 Weekly
- 2 Bi-weekly
- 3 Monthly
- 4 Less than monthly

25. Q25 How would you prefer to receive your quarterly Account Statement and *Focus* newsletter? [Choose only one.]

- 1 Mail [Skip to Q27]
- 2 Online with secure account access

26. Q26 Do you currently receive notifications via email that your *Focus* newsletter and your Quarterly Account Statement are available on the participant website?

- 1 Yes [Skip to Q27]
- 2 No

26a. Q26a What is the best reason you do not receive notifications of your *Focus* newsletter and your Quarterly Account Statement via email? [Check all that apply]

 Unaware of the email option Cannot find where to sign up Have not taken the time to sign up yet Concerned about confidentiality Not interested/prefer paper newsletter and statement Other 						
Q35 C Progra	On a scale of 1-10, where 10 is the most pleased, how pleased are you overall with the am?					
	(Least) 1 2 3 4 5 6 7 8 9 10 (Most)					
Q38 C partici	Overall, what would you say the Program could do to best serve you and keep you as a valued ipant?					
TIME	. How long have you participated in the Program?					
1.	1-5 years					
	6-9 years					
	10-19 years					
	20 years or more					
AGE.	What is your age?					
1.	18-29					
	30-39					
	40-49					
	50-59					
5.	60 or over					
6.	Prefer not to answer (Do not read)					
JOBT	ITLE. Which of the following best describes your job title?					
1	Manager or Director					
	Licensed Professional					
	Clerical/ Data Processor					
	Laborer					
	Public Safety (Police or Fire)					
	Retired					
	Other					

Thank you for your time.

Ohio Deferred Compensation Website Satisfaction Questionnaire Spring 2017

Welcome Text: Thank you for participating in our survey! This short survey will ask for your input on your experiences with our website, as well as the Program overall, and will take about 10-15 minutes to complete.

- S1 How long have you participated in the Ohio Deferred Compensation Program?
 - 1 Recently enrolled to 5 years
 - 2 6-9 years
 - 3 10-19 years
 - 4 20 years or more
 - 5 I have not participated in the Program [TERMINATE]

[PGR: Ask S2 IF web access indicated in sample]

- S2 Our records indicate you recently accessed the Ohio Deferred Compensation website, is this correct?
 - 1 Yes [Continue to S3, will ask **Path E** Web on Web]
 - 2 No [Continue to S3]

[PGR: Ask S3 IF service center or meeting with AE/RPS indicated in sample]

S3 - Our records indicate you recently

[PGR: Insert A or B depending on what experience was most recent from sample file]

- A. Called into or visited the Ohio Deferred Compensation Service Center (Level 1, Level 2) **PATH A**
- B. Had contact with an Ohio Deferred Compensation representative. Our records show it was with a [insert type of rep].

[IF type of rep in sample is Field Account Executive ask **PATH B**]

[IF type of rep in sample is Retirement Planning Specialist ask PATH C]

Is this correct?

- 1. Yes (Continue Include Path A, B, or C questions)
- 2. No/refused (Terminate)

Path E – Web on Web

[PGR: Ask IF S2=Yes]

- Q1 How frequently do you access the Ohio Deferred Compensation website?
 - 1 Every day
 - 2 Once or twice per week
 - 3 Once or twice per month
 - 4 Less than once per month

Q2 Please rate the Ohio Deferred Compensation website on each of the following items.

	Very Satisfied	Somewhat Satisfied	Neither Satisfied nor Dissatisfied	Somewhat Dissatisfied	Very Dissatisfied	Don't Know
Your overall satisfaction with						
the website						
Ease of finding information you						
were looking for						
Ease of completing transactions						
Ease of understanding the						
information presented						
Usefulness of the information						
presented						
Appearance and appeal of the						
website						

2a. [Ask only if any of the highlighted boxes are checked in Q2] You said that you were less than
satisfied with the information provided on the website. What kind of information were you
seeking? (Check all that apply.)
☐ Information about transferring/rolling over money
☐ Information about making a transaction
☐ Information about withdrawing money

☐ Information about fund performance ☐ Information about my account / personal information or beneficiaries

☐ Information about a new program or service offering

□ Investment guidance or assistance

	Other (please explain)		
--	------------------------	--	--

[ONLY ASK Q3 IF OVERALL SATISFACTION RATING IN Q2 WAS 1, 2, OR 3.]

Q3 You rated your overall satisfaction as <pipe response from Q2>. What one thing could be improved on the website to make you either very or somewhat satisfied?

[ONLY ASK Q3very IF OVERALL SATISFACTION RATING IN Q2 WAS 4.]

[3very.] You rated your overall satisfaction as "somewhat satisfied." What one thing could be improved on the website to make you "very satisfied"?

3a. How would you rate the ease of using the website to perform the following functions?

	Very Easy	Somewhat	Neither	Somewhat	Very
	to Use	Easy to	Easy Nor	Difficult	Difficult
		Use	Difficult	to Use	to Use
Ease of navigation					
Ease of login					
Ease of finding forms					
Ease of finding tools and					

calculators			
Ease of accessing account			
information			
Ease of completing transactions			
Ease of reading			

1	O(F 1'1	C (1 C 11 '	• 1	. 11	.1 1 1 0
1	Oh For which	of the following	g services do yo	ii fynically iise.	the website?
	QUIUI WIIICH	of the following	5 ber vices do yo	a typically asc	the weepite.

- 1 General information (such as news, investment education, etc.)
- 2 Viewing investment options
- 3 Making investment transactions (Skip to Q8)
- 4 Checking my account balance
- 5 Other ____

Q7 Do you ever make investment transactions on the website?

YES (Continue) NO (Skip to Q11)

Q8 Which of the following types of transactions have you completed on the website?

- 1 Increase/decrease in deferral amount
- 2 Allocation change (to change where new deferrals are invested)
- 3 Investment exchange (to exchange where current balances are invested)
- 4 Other _____

Q9 Thinking about the transactions that you have made online, please rate the ease of using the website to make these transactions. (Only those checked in Q8 will be displayed.)

	Very Easy to Use	Somewhat Easy to Use	Neither Easy Nor Difficult	Somewhat Difficult to Use	Very Difficult to Use
Increase/decrease in					
deferral amount					
Allocation change					
Investment					
exchange					
(Text from Q8					
inserted)					

Q10 [For each box marked "somewhat difficult" or "very difficult" in Q9] Please check which of the following reasons best describe why it is difficult to make an [insert text from Q9] transaction?

- 1 There are too many steps
- 2 The instructions are confusing
- 3 The online forms are difficult to fill out
- 4 The system is too slow/have to wait
- 5 Other (please explain)

Q11 Please rate each of the following sections of the website on how helpful it is *to you*. If you are not familiar with a section, please check "Not Familiar."

	Very Helpful	Somewhat Helpful	Indifferent	Not Very Helpful	Not At All Helpful	Not Familiar
About Ohio Deferred Compensation						
Investments (fund profiles & prospectus, performance data, fees, etc.)						
Resources (Videos, Calculators, key terms, etc.)						
Forms & Support						
Contact Us						
Secure Login						
News and Events						
Search function						

Q12 Of the interactive calculators offered on the website, which ones have you used?

- 1 Payout Calculator
- 2 Investment Allocation Tool
- 3 Paycheck Impact Calculator
- 4 Interactive Retirement Planner
- 5 Cost of Waiting Calculator
- 6 College Savings Calculator
- 7 I have not used any of the interactive planning tools (Skip to Q15)

Q13 Please rate the **ease of using** each tool. (Only those checked in Q12 will appear.)

	Very Easy to Use	Somewhat Easy to Use	Neither Easy Nor Difficult	Somewhat Difficult to Use	Very Difficult to Use
Payout Calculator					
Investment					
Allocation Tool					
Paycheck Impact					
Calculator					
Interactive					
Retirement Planner					
Cost of Waiting					
Calculator					
College Savings					
Calculator					

Q14 Please rate the **usefulness or helpfulness** of each tool (Only those checked in Q12 will appear.)

	Very Helpful	Somewhat Helpful	Indifferent	Not Very Helpful	Not At All Helpful
Payout Calculator					
Investment Allocation Tool					
Paycheck Impact Calculator					
Interactive Retirement Planner					
Cost of Waiting Calculator					
College Savings Calculator					

Q20 When using the website, have you ever had problems finding the information you were looking for?

- 1 YES
- 2 NO (Skip to Q21)

20a. Did you get your question answered from another source?

- 1 YES
- 2 NO (Skip to Q21)

20b. Where did you go to get your question answered? (Select all that apply)

- 1 The Telephone Service Center
- 2 Account Representative
- 3 Printed educational brochures
- 4 Email
- 5 My Employer
- 6 Other
- 7 Don't Know

Path A – Service Center

[PGR: Ask only if S3 = yes to A – Change the data map to match the CATI data map and edit this questionnaire to match]

[PGR: Insert at top of question page "Service Center Satisfaction" centered in larger font to indicate the change of what is being rated]

Q22 Please rate your satisfaction with the Service Center on each of the following items.

	Very Satisfied	Somewhat Satisfied	Neither Satisfied nor Dissatisfied	Somewhat Dissatisfied	Very Dissatisfied	Don't Know
Your overall satisfaction with the						
Telephone Service Center						
The speed at which your call was						
answered						
The knowledge level of the						
representative						
The professionalism of the						
representative						
The ability of the representative to						
answer your question and explain						
Program rules						
The quality of information you						
received as a result of your call						

22a. [Ask only if any of the highlighted boxes are checked in Q22] You said that you were less
than satisfied with the knowledge level and/or information you received from the representative.
What kind of information were you seeking? (Check all that apply.)

Information about transferring/rolling over money
Information about making a transaction
Information about withdrawing money
Information about fund performance
Information about my account / personal information or beneficiaries
Information about the website / password or login information
Information about a new program or service offering
Investment guidance or assistance
Other (please explain)

PATH B: ODC Field Account Executive

[Only ask this series for people that qualify to go down Path B – Change data map to match CATI Q'naire and edit this document]

- 2. You indicated that you have communicated with an Ohio DC Field Account Executive. Was your communication through a group meeting or a personal account review meeting with a representative?
 Q24
 - 1 Group Meeting/Workshop
 - 2 Personal Account Review Meeting

Q25 [Only ask this question if "Yes" in either Q23 or Q24a] Thinking about the meeting that you attended, please rate the meeting on each of the following items.

	Very Satisfied	Somewhat Satisfied	Neither Satisfied nor Dissatisfied	Somewhat Dissatisfied	Very Dissatisfied	Don't Know
Your overall satisfaction with the						
meeting						
Usefulness of the information						
presented						
The knowledge level of the presenter						
The professionalism of the presenter						
The ability of the presenter to answer your questions and explain Program						
rules during the meeting						
The availability of the presenter to						
answer your questions one-on-one						
after the meeting						

25a. [Ask only if any of the highlighted boxes are checked in Q25] You said that you were less than satisfied with the knowledge level and/or information you received from the representative. What kind of information were you seeking? (Check all that apply.)

	Information about transferring/rolling over money
	Information about making a transaction
	Information about withdrawing money
	Information about fund performance
	Information about my account / personal information or beneficiaries
	Information about the website / password or login information
	Information about a new program or service offering
	Investment guidance or assistance
П	Other (please explain)

Q11. Following the meeting, did you feel well enough informed to make a decision? Q26

1 = Yes 2 = No 3 = Don't Know

Path C – Retirement Planning Specialist

[Only ask if qualify for Path C – Change data map to match CATI and update this Document]

- 3. You indicated that you have communicated with an Ohio DC Retirement Planning Specialist. Was your communication through a phone appointment or a personal face-to-face meeting? Q27
 - 3 Phone Meeting

1

4 Face to face Meeting

2

 How were you first made aware of the Pro (Select all that apply.) Q28 	ogram's I	Retiremen	t Plannin	g Special	lists' serv	rices?
1 Co-worker 2 General announcement 3 Newsletter 4 Email 5 Website 6 Other 7 Don't know						_
5. Thinking about the meeting or meetings the following attributes that apply using a satisfied," 4 is "somewhat satisfied," 3 is dissatisfied," and 1 represents that you are Q29	scale of neither s	1-5, wher satisfied n	e 5 repres or dissati	sents that	you are '	"very
	5	4	3	2	1	Don't Know
Your overall satisfaction with the meeting						
Usefulness of the information presented						
The knowledge level of the representative						
The professionalism of the representative						
The ability of the representative to answer						
your questions and explain program rules						
during the meeting						
3a. [Ask only if any of the shaded boxes are "somewhat" satisfied with the knowledge level representative. Can you tell me what kind of it Read prompts only to clarify a response.) Q29a Information about transferring/rolling Information about making a transaction Information about withdrawing money Information about fund performance Information about my account / person Information about the website / passwer Information about a new program or see Investment guidance or assistance Other (please explain)	el and/or information over more mal information or loger ervice of	information you we have mation or gin information o	on you re rere seeki beneficia nation	eceived fr ng? (Cho	rom the	-
6. Following the meeting, did you feel well e Q30 $1 = Yes \qquad 2 = No$	_		o make a	decision	?	

General Questions continued

-	ogram?	are your two most preferred methods for receiving general communication from the [Rank top two.]
	1	Mail
	2	Email
	3	Calling in or receiving calls from the Service Center
	4	Representatives at your job site
	5	Website
	6	Other
	_	Only if "Email" selected in Q28] How often would you like to receive emails with ation from the Program?
	1	Weekly
	2	Bi-weekly
	3	Monthly
	4	Less than monthly
28. Q2 Q3		would you prefer to receive your Quarterly Statement and <i>Focus</i> newsletter? Mail [Skip to Q30] Online with secure account access
	o you c	urrently receive notifications via email that your <i>Focus</i> newsletter and your Quarterly ment are available on the participant website?
Q32a		
	1 2	Yes [Skip to Q30] No
		he best reason you do not receive notifications of your Focus newsletter and your ount Statement via email? [Check all that apply]
1 2 3 4 5	Cannot Have r Concer	are of the email option It find where to sign up It find where to si

	On a scale of erred Compens				nost ple	ased, ho	ow pleas	sed are	you ove	rall with the Ohio
	(Least) 1	2	3	4	5	6	7	8	9	10 (Most)
	Overall, what and keep you a					rred Con	npensat	tion Pro	gram co	ould do to best serv
	3 TITLE. Whice 1. Manager of 2. Licensed P. 3. Clerical/ D. 4. Laborer 5. Public Safe 6. Retired 7. Other	Directorofession ata Procesty (Police	or nal essor ce or Fin	re)		es your	job title	e?		
AG]	E. What is you	r age?								
	1. 18-29 2. 30-39 3. 40-49 4. 50-59 5. 60 or over 6. Prefer not t	o answe	r (Do n	ot read)					
GEì	NDER. What is	s your ge	ender?							
	1 Mal 2 Fen									
ARI	EACODE. What	at is you	r three-	digit ar	ea code	?				
		Tha	nk you	for part	ticipatir	ng in ou	r survey	r!		

Ohio DC Employer Satisfaction Questionnaire Spring – 2017

Data Entry #	Date
Minutes	Phone #
Compensation. My name is	? I'm calling on behalf of Ohio Deferred with Sequent, a Columbus, Ohio based onwide, and we are conducting a survey related to
, i	utes, and your answers will be very helpful to the e their service levels for you and your employees. Is try to reschedule) [Check one]
1 Male	2 Female
_	

Before we begin, I'd like you to keep in mind that there are two separate offices for Ohio Deferred Compensation. One is the Service Center that hosts the toll-free customer service line and the account executives. The other is the administrative office that handles billing, payments, and communication. Some of the questions I ask may be about one or both of these two offices.

1. Please think about your communication with Ohio Deferred Compensation as a representative of the employer, rather than as a participant. Using a scale of 1-5 where 5 indicates "very satisfied" and 1 indicates "very dissatisfied" how would you rate your satisfaction with each of the following?

	5	4	3	2	1	DK
Overall satisfaction with the Program						
Helpfulness of the information received						
Access to resources needed to find						
information						
Ability to have questions answered and						
problems resolved in a timely fashion						
Ability to understand the information						
given by the Program						

	where do	you go <i>first</i> to get the issue resolved or the question answered? (Check
	1	Service Center
	2	Field Account Executives
	3	Administrative Office
	4	Website
	5	Information Kit
	6	Other printed material
	7	Other (Skip to Q3)
	8	Have never had issues (Skip to Q4a)
	9	D/K Refused (Skip to Q4a)
	dissa	scale of 1-5 where 5 indicates "very satisfied" and 1 indicates "very tisfied," how would you rate your satisfaction with that area on the ability to er your question or resolve your issue? 5 4 3 2 1
3.		a second place you would go to get a question answered? (Check only one – answer mentioned in Q2 from response list in Q3)
	1	Service Center
	2	Field Account Executive
	3	Administrative Office
	4	Website
	5	Information Kit
	6	Other printed material
	7	Other (Skip to Q4a)
	8	None/DK/Refuse (Skip to Q4a)
	dissa	scale of 1-5 where 5 indicates "very satisfied" and 1 indicates "very tisfied," how would you rate your satisfaction with that area on the ability to er your question or resolve your issue? 5 4 3 2 1
		familiar with the printed educational and communication materials that explain to employees?
	1	Yes (Continue)
	2	No (Skip to Q5a)
	3	DK/RF (Skip to Q5a)

2. In times when you or an employee have an issue or a question that needs an answer,

4.	Please rate your level of satisfaction w explain the Program to employees. We			•	inted ma	terials tl	hat
		d could be do d materials?		/e the usefu	ulness of the	€	
5a.	. Have you ever called the Service Cen	iter on be	half of yo	our empl	oyees?		
	1 Yes (Continue) 2 No (Skip to Q7) 3 DK/RF (Skip to Q7)						
5.	I'd like you to think about the times you Using a scale of 1-5 where 5 indicates dissatisfied," how would you rate your the following?	"very sat	isfied" an	d 1 indic	ates "vei	ry	
		5	4	3	2	1	D/K
_	rerall satisfaction with the Service Inter customer service line						Never Called (Go to
	e speed at which your call was swered						
	e knowledge level of the representative						
	e professionalism of the representative						
	ility to get corrections/resolutions on ferrals						
6.	[Only if shaded box checked in Q5] make you either "very" or "somewhat" service Center?				•		
7.	How often would you say you receive of Service Center to give you information		the Ohio	Deferre	d Compe	ensation	l
	1 Weekly2 Monthly3 Semi-annually						

4

5

6

Annually

Never (Skip to Q8)

D/K, RF (Skip to Q8)

7a. I'd like you to think about the times you have received calls from the Service Center. How would you rate the helpfulness of these calls? Would you say they are
 Very Helpful Somewhat Helpful Neither Helpful Nor Unhelpful Somewhat Unhelpful Very Unhelpful Why aren't they helpful?
8. How often would you say you communicate with an Ohio Deferred Compensation Field Account Executive?
 1 Weekly 2 Monthly 3 Semi-annually 4 Annually 5 Never (Skip to Q8b) 6 D/K, RF (Skip to Q8b)
8a. I'd like you to think about the times you have communicated with a Field Account Executive. How would you rate the helpfulness of these visits? Would you say they are
 Very Helpful Somewhat Helpful Neither Helpful Nor Unhelpful Somewhat Unhelpful Very Unhelpful D/K, RF Why are they helpful? Why aren't they helpful?
8b. How important would you say it is for your new employees to learn about Ohio Deferred Compensation at a new employee orientation?
 Very Important Somewhat Important Indifferent Not Very Important Not At All Important D/K, RF
8c. Do you, as an employer, currently offer an introduction to Ohio Deferred Compensation at your new employee orientation?
1 Yes 2 No (Ask 8cwhy) 8cWhy? Why not?

D/K, RF

3

PATH A

9.	In your position, do you deal with the coordination of Ohio Deferred Compensation
	visits, group meetings, or workshops?

1 Yes [Continue] 2 No [Skip to Q14] 3 D/K, RF [Skip to Q14] In dealing with Ohio Deferred Compensation Field Account Executives specifically related to the coordination of group meetings, how would you rate your satisfaction for each of the following? Use a scale of 1-5 where 5 indicates you are "very satisfied" and 1 indicates you are "very dissatisfied."

	5	4	3	2	1	DK	NA
Your overall satisfaction with the group							
meetings							
Ease of arranging visits or group meetings							
Communication tools (posters, emails,							
etc.) provided by the representative to							
promote group meetings							
The professionalism of the representative							
Representative's ability to answer							
questions about the program							
Feedback from your employees on the							
visits or group meetings							

10.	[Only if shaded box checked in Q10] What could Ohio Deferred Compensation do to
	make you either "very" or "somewhat" satisfied with your overall experience with the group meetings?
	group moonings.

11. Please rate the helpfulness of each of the following tools in making employees aware of the meetings or workshops:

	Very Helpful	Somewhat Helpful	Neither Helpful Nor Unhelpful	Somewhat Unhelpful	Very Unhelpful	DK/RF
Emails			-			
Posters						
Payroll inserts						

12. If there was one thing Ohio Deferred Compensation could do to increase participation in group meetings, what would that be?	I
13a. How about a second thing?	

13aa. As the employer, what are one or two things you like most about the Program?
13b. Is there anything the Program could do to better serve you, as the employer?
PATH B
13. In your position, do you deal with payroll deferrals?
1 Yes [Continue] 2 No [Skip to Q20] 3 DK/RF [Skip to Q20]
14. Please rate your level of satisfaction with the usefulness of the printed deferral and billing paperwork you have received from Ohio Deferred Compensation.
 Very Satisfied Somewhat Satisfied Neither Satisfied Nor Dissatisfied Somewhat Dissatisfied Very Dissatisfied DK/RF
15. Do you submit your Ohio Deferred Compensation deferrals and data electronically through the Ohio Business Gateway (the OBG)?
Yes (Skip to Q20) No (Continue)
16. Do you submit other information, such as State or school district income tax withholdings, electronically through the OBG?
Yes No
GENERAL QUESTIONS
20. Are you, yourself, a participant in the Ohio Deferred Compensation Program?
1 YES 2 NO 3 DK/RF
20a. Does your employer offer employees the opportunity to select an <i>alternative</i> deferred compensation plan to Ohio Deferred Compensation?
1 YES 2 NO [Skip to Q25] 3 DK/RF [Skip to Q25]

20b. In your opinion, what, if anything, makes Ohio Deferred Compensation a better plan than others offered by your employer?
20c. In your opinion, what, if anything, makes the other plan or plans your employer offers better than Ohio Deferred Compensation?
21. Which of the following best describes your job title?
 1 President or Director 2 Payroll Clerk 3 Benefits Manager 4 Office Manager
4 Office Manager 5 Finance/Treasurer/Fiscal Officer 6 Other (specify) 7 DK/RF
22. What is your length of service in that position?
 Less than one year 1 to 3 years 4 to 10 years More than 10 years DK/RF
23. Which of the following best describes what type of employer your company represents?
1 State Department 2 City Department 3 County Department 4 School System 5 Other (specify) 6 DK/RF
25. Ohio Deferred Compensation will be offering a new plan feature that will automatically enroll newly hired employees as an effective way to help them save for retirement. If you believe your employer would be interested in providing this feature, please provide contact information and a representative will be in touch.

Thank you for your time. Your input will be helpful to the Ohio Deferred Compensation staff in making improvements for you and your employees.

Employer Name: Contact Name: Phone number:

1